

**STATE UNIVERSITY OF NEW YORK  
COLLEGE OF TECHNOLOGY  
CANTON, NEW YORK**



**COURSE OUTLINE**

**JUST 232 – Intelligence Analysis**

**Prepared By: Charles M. Russo**

**School of Science, Health and Criminal Justice  
Department of Criminal Justice  
March 2017**

- A. **TITLE:** Intelligence Analysis
- B. **COURSE NUMBER:** JUST 232
- C. **CREDIT HOURS:** (3)
- D. **WRITING INTENSIVE COURSE:** No
- E. **COURSE LENGTH:** (15 weeks)
- F. **SEMESTER(S) OFFERED:** (Spring)
- G. **HOURS OF LECTURE, LABORATORY, RECITATION, TUTORIAL, ACTIVITY:**  
3 lecture hours per week
- H. **CATALOG DESCRIPTION:** This course provides an introduction and overview of the concepts and theory of Intelligence, the Intelligence process and cycle, collection disciplines, and the US Intelligence Community (USIC) at large. This course examines the role of Intelligence in the policy process, oversight and accountability, policies, strategies and public laws that govern and regulate the USIC. Students will examine aspects of counterintelligence, counterespionage, and covert actions and their place within the Intelligence Enterprise.
- I. **PRE-REQUISITES/CO-REQUISITES:**  
a. Pre-requisite(s): Homeland Security major (2335), Criminal Investigation major (1359), CJ: Law Enforcement Leadership major (1911), or Criminal Justice major (640) or permission of instructor  
b. Co-requisite(s): none
- J. **GOALS (STUDENT LEARNING OUTCOMES):**  
By the end of this course, the student will be able to:

<i>Course Objective</i>	<i>Institutional SLO</i>
<b>a. Define and analyze Intelligence concepts and theory.</b>	<b>2. Critical Thinking</b>
<b>b. Explain the Intelligence process and cycle.</b>	<b>1. Communication</b>
<b>c. Examine the role of Intelligence Community partners, the roles and responsibilities of each and the legislative process in regards to the Intelligence enterprise.</b>	<b>2. Critical Thinking</b>
<b>d. Demonstrate the uses of structured analytic techniques.</b>	<b>1. Communication</b>
<b>e. Identify the US Intelligence Community partners, the Intelligence and collection disciplines, and the major Foreign Intelligence Services.</b>	<b>1. Communication</b>
<b>f. Apply Intelligence concepts and theory in written products.</b>	<b>1. Communication</b>

**K. TEXTS:**

Lowenthal, M. M. (2016). *Intelligence: From secrets to policy*. CQ press.

**L. REFERENCES:**

Moore, D.T., (2006). *Critical Thinking and Intelligence Analysis*. National Intelligence University Press. Retrieved from: [http://ni-u.edu/ni\\_press/pdf/Critical\\_Thinking.pdf](http://ni-u.edu/ni_press/pdf/Critical_Thinking.pdf)

Heuer, R.J., (1999). *Psychology of Intelligence Analysis*. Center for the Study of Intelligence, Washington, DC Retrieved from: <https://www.cia.gov/library/center-for-the-study-of-intelligence/csi-publications/books-and-monographs/psychology-of-intelligence-analysis/art11.html>

Directorate of Intelligence. (1997). *A Compendium of Analytic Tradecraft Notes, Volume 1 (Notes 1-10)*. Central Intelligence Agency, Washington DC. Retrieved from: <http://arnoreuser.com/wp-content/papercite-data/pdf/compendiumnotes.pdf>

US Government. (2009). *A Tradecraft Primer: Structured Analytic Techniques for Improving Intelligence Analysis*. Retrieved from: <http://www.analysis.org/structured-analytic-techniques.pdf>

Sinclair, R.S., (2010). *Thinking and Writing: Cognitive Science and Intelligence Analysis*. Center for the Study of Intelligence, Washington, DC. Retrieved from: <https://www.cia.gov/library/center-for-the-study-of-intelligence/csi-publications/books-and-monographs/Thinking-and-Writing-Feb2010-web.pdf>

**M. EQUIPMENT: technology enhanced classroom**

**N. GRADING METHOD: A-F**

**O. MEASUREMENT CRITERIA/METHODS:**

- Exams
- Quizzes
- Papers
- Participation

**P. DETAILED COURSE OUTLINE: (must use the outline format listed below)**

- I. Introduction to Intelligence
  - A. Why have Intelligence
  - B. What is Intelligence
  - C. What does Intelligence do
  - D. What is Critical Thinking in Intelligence Analysis
- II. Development of U.S. Intelligence
  - A. Historical Perspectives (Birth of a nation to 20<sup>th</sup> Century
  - B. Late-20<sup>th</sup> Century to Present
  - C. Post-9/11 era
  - D. Psychology of Intelligence Analysis (Part 1)
- III. The U.S. Intelligence Community
  - A. Hierarchy of USIC
  - B. Intelligence Community Partners

- C. Alternative Process and Community Perspectives
- D. Intelligence Budgets
- IV. The Intelligence Process
  - A. The Intelligence Cycle
  - B. Requirements
  - C. Collection
  - D. Processing and Exploitation
  - E. Requirements
  - F. Analysis and Production
  - G. Dissemination and Consumption
- V. Intelligence Collection and Disciplines
  - A. Collection Disciplines or Intelligence Disciplines (INTs)
  - B. Surveillance and Reconnaissance
  - C. The All-Source Analyst
  - D. Sources and Methods – Classifications
- VI. Intelligence Analysis
  - A. Analyst Training
  - B. Critical Thinking
  - C. Psychology of Intelligence Analysis (Part 2)
  - D. Structured Analytic Techniques & Tradecraft
  - E. Intelligence Thinking and Writing
- VII. Counterintelligence
  - A. What is CI and why is it important to Intelligence
  - B. Internal Safeguards
  - C. External Indicators and Counterespionage
  - D. Problems with CI
- VIII. Covert Action
  - A. What is Covert Action
  - B. History of Cover Action (myth v. reality)
  - C. The Decision-Making Process
  - D. Types of Covert Actions
- IX. The Role of the Policy Maker
  - A. National Security Policy Process
  - B. Intelligence Process: Policy and Intel
  - C. Intelligence Collection and Policy Makers
  - D. Intelligence Uncertainties and Limitations
- X. Oversight and Accountability
  - A. What is Executive Oversight
  - B. National Security Council
  - C. Joint Intelligence Community Council
  - D. Congressional Oversight
  - E. Roles and Responsibilities of Congress
- XI. The Intelligence Agenda (Strategy)
  - A. Cold War Intelligence
  - B. Post 9/11 Intelligence
  - C. Proliferation & Weapons of Mass Destruction
  - D. Globalization
  - E. Cyber Threats
- XII. Ethical and Moral Issues in Intelligence
  - A. The Ethics of Spying
  - B. War and Peace/Ends versus Means

- C. The Media
- XIII. Intelligence Reform
  - A. Post 9/11 Intelligence Reform
  - B. Intelligence Reform and Terrorism Prevention Act of 2004
  - C. Executive Orders and Presidential Policy Directives (PPD/NSPD/HSPD)
  - D. The Future of US Intelligence Community
- XIV. Foreign Intelligence Services
  - A. Britain
  - B. Russia
  - C. China
  - D. France
  - E. Israel

Q. **LABORATORY OUTLINE:** N/A