# STATE UNIVERSITY OF NEW YORK COLLEGE OF TECHNOLOGY CANTON, NEW YORK



# **MASTER SYLLABUS**

# CITA/MINS 430 - DATA AND KNOWLEDGE MANAGEMENT

Created by: Charles Fenner Updated by: Eric Cheng

- A. % TITLE: Data and Knowledge Management
- B. % COURSE NUMBER: MINS/CITA 430
- C. % <u>CREDIT HOURS</u>: (Hours of Lecture, Laboratory, Recitation, Tutorial, Activity)

# Credit Hours: 3 # Lecture Hours: 3 per week # Lab Hours: per week

Other: per week

Course Length: 15 Weeks

- **D.** WRITING INTENSIVE COURSE: No
- **E. GER CATEGORY**: No
- F. <u>SEMESTER(S) OFFERED</u>: Fall/Spring
- G. <u>COURSE DESCRIPTION</u>: This course focuses on the development of a knowledge-management system using an organization's tacit and explicit knowledge to execute its strategy. The course explores practices entailed in developing a knowledge infrastructure, managing the interaction of people and technology, valuing knowledge assets, leveraging teams, and transferring knowledge across organizations.

### H. % PRE-REQUISITES/CO-REQUISITES:

a. Pre-requisite(s): CITA/MINS 300 Management Information Systems

b. Co-requisite(s): None

### I. % STUDENT LEARNING OUTCOMES:

Course Student Learning	<u>PSLO</u>	<u>GER</u>	<u>ISLO</u>
Outcome [SLO]			
	2. Identify issues and		2 [CA]
	collaborate on		
	solutions concerning		
a. Interpret the concepts of	IT in an effective and		
knowledge management	professional manner		
	3. Demonstrate a		2 [CA]
b. Analyze knowledge	solid understanding		
processes within an	of the methodologies		
organization	and foundations of IT		
c. Evaluate approaches that	3. Demonstrate a		2 [CA]
organizations may take to make	solid understanding		
a significant contribution to an	of the methodologies		
organization's knowledge	and foundations of IT		
processes, and analyze the			
issues involved			
d. Apply knowledge	3. Demonstrate a		2 [CA]
management technologies to	solid understanding		5
make intellectual capital			

decisions in knowledge intensive organization	of the methodologies and foundations of IT	
e. Analyze the underlying impact of macro-economic industry and organizational effects issues on human capital metrics	3. Demonstrate a solid understanding of the methodologies and foundations of IT	2 [CA]
f. Analyze practical situations, preparing, and proposing recommendations for enhancement of knowledge management within an organization	2. Identify issues and collaborate on solutions concerning IT in an effective and professional manner 3. Demonstrate a solid understanding of the methodologies and foundations of IT	2 [CA] 5

KEY	Institutional Student Learning Outcomes [ISLO] 1 – 5]	
ISLO	ISLO & Subsets	
#		
1	Communication Skills	
	Oral [O], Written [W]	
2	Critical Thinking	
	Critical Analysis [CA] , Inquiry & Analysis [IA] ,	
	Problem Solving [PS]	
3	Foundational Skills	
	Information Management [IM], Quantitative	
	Lit,/Reasoning [QTR]	
4	Social Responsibility	
	Ethical Reasoning [ER], Global Learning [GL],	
	Intercultural Knowledge [IK], Teamwork [T]	
5	Industry, Professional, Discipline Specific	
	Knowledge and Skills	

# J. APPLIED LEARNING COMPONENT: Yes No X

# K. <u>TEXTS:</u>

Dalkir, Kimiz (2017) Knowledge Management in Theory and Practice,  $3^{\rm rd}$  edition, The MIT press

L. <u>REFERENCES</u>: None

M. <u>EQUIPMENT</u>: Technology Enhanced Classroom

N. **GRADING METHOD:** Standard A-F grading

O. <u>SUGGESTED MEASUREMENT CRITERIA/METHODS</u>:

# P. <u>DETAILED COURSE OUTLINE</u>:

- I. Principles of Knowledge Management
- A. Overview of Knowledge Management
  - 1. What is Knowledge Management
  - 2. Knowledge Management Systems
- B. The Nature of Knowledge
  - 1. Alternative Views of Knowledge
  - 2. Different Types of Knowledge
  - 3. Locations of Knowledge
- C. Knowledge Management Solutions
  - 1. Knowledge Management Processes
  - 2. Knowledge Management Systems
  - 3. Knowledge Management Infrastructure
- D. Organizational Impacts of Knowledge Management
  - 1. Impact on People
  - 2. Impact on Processes
  - 3. Impact on Products
  - 4. Impact on Organizational Performance
- E. Factors Influencing Knowledge Management
  - 1. Effects of Task Characteristics
  - 2. Effects of Knowledge Characteristics
  - 3. Effects of Organizational and Environmental Characteristics
- F. Knowledge Management Assessment of an Organization
  - 1. Types of KM Assessment
  - 2. Assessment of Knowledge Management Solutions
  - 3. Assessment of Knowledge
  - 4. Assessment of Impacts
- II. Knowledge Management Technologies
- A. Technologies to Manage Knowledge
  - 1. Artificial Intelligence
  - 2. Digital Libraries,
  - 3. Repositories
- B. Preserving and Applying Human Expertise: Knowledge-Based Systems
  - 1. Representing Knowledge
  - 2. Automated Reasoning Process
  - 3. Developing Knowledge-Based Systems
  - 4. Knowledge-Based System Tools
- C. Using Past History Explicitly as Knowledge: Case-Based Systems
  - 1. Weaknesses of Rule-Based Systems
  - 2. Basic Concepts in Case-Based Reasoning
  - 3. Indexing and Case Library Organization
  - 4. Matching and Retrieval
  - 5. Evaluation and Adaptation
- D. Knowledge Elicitation: Converting Tacit Knowledge to Explicit

- 1. Manual Knowledge Elicitation
- 2. Facilitating the Knowledge Elicitation Process
- 3. Automating the Knowledge Capture Process

#### E. The Computer as a Medium for Sharing Knowledge

- 1. World Wide Web
- 2. WEB Search Engines
- 3. Network Security
- 4. Workflow Systems
- 5. Document Management via the Web

### F. Discovering New Knowledge:

- 1. Symbolic Approach
- 2. Artificial Neural Networks
- 2. Statistical Methods

### III. Knowledge Management Systems

- A. Knowledge Discovery: Systems that Create Knowledge
  - 1. Designing the Knowledge Discovery Systems
  - 2. Discovering Knowledge on the Web
  - 3. Data Mining and Customer Relationship Management
  - 4. Barriers to the Use of Knowledge Discovery Systems
- B. Knowledge Capture Systems: Systems that Preserve and Formalize Knowledge;
  - 1. Concept Maps
  - 2. Context Based Reasoning
  - 3. Barriers to the Use of Knowledge Capture Systems
- C. Knowledge Sharing Systems: Systems that Organize and Distribute Knowledge
  - 1. Designing the Knowledge Sharing Systems
  - 2. Lessons Learned Systems
  - 3. Barriers to the Use of Knowledge Sharing Systems
- D. Knowledge Application Systems: Systems that Utilize Knowledge
  - 1. Technologies for Knowledge Application Systems
  - 2. Developing Knowledge Application Systems
  - 3. Types of Knowledge Application Systems
  - 4. Limitations of Knowledge Application Systems
- IV. The Future of knowledge management
  - A. Protecting Intellectual Property
  - B. Knowledge Management: A New Paradigm for Decision Making
  - C. Looking at the Future

# Q. <u>LABORATORY OUTLINE</u>: Not applicable