Rank	Mastery of Subject Matter 1, 2, 3		Effectiveness in Teaching	Scholarly Ability	Effectiveness of University Service	Continuing Growth
	Preferred	Acceptable				
Instructor	ABD in the Field.	Masters in the field and ABD in other terminal degree.	Satisfactory performance in teaching	Potential	Potential	Potential
Assistant Professor	PhD in the field	Masters in the field and other acceptable terminal degree (example, Ed.D)	Performance should be more than merely satisfactory with clear demonstration of the potential to be outstanding. Evidence of curriculum development (e.g. review and revisions of existing courses or programs, creation of new courses or programs).	Dissertation Beginning to contribute to field.	Positive and proactive involvement in department activities including but not limited to committees, projects, academic advising, assessment, student retention, and recruitment. Beginning to contribute at the college-wide level.	Remaining current in field through coursework, attendance at appropriate meetings, and seminars.
Continuing Appointment	PhD in the field	Masters in the field and other acceptable terminal degree	Should exhibit a mastery of more diverse	Participation in professional meetings and	Strong presence at departmental level as well as solid service at	Remaining current in field through coursework,
		(example, Ed.D)	methodologies, an ability to teach a broader range of courses, and a greater	organizations. Serves on panels at professional meetings. Some contributions to	the college level. Showing solid signs of leadership on and in service areas. Becoming well-known to faculty	attendance at appropriate meetings, and seminars. Membership in professional

Rank	Mastery of Subject Matter 1, 2, 3		Effectiveness in Teaching	Scholarly Ability	Effectiveness of University Service	Continuing Growth
	Preferred	Acceptable	adaptability to meeting diverse student needs. Excellent classroom performance.	appropriate publications would serve as additional evidence.	and administrators outside the department through meetings, committees and projects.	organizations.
Associate Professor (Continuing Appointment Required)	PhD in the field	Masters in the field and other acceptable terminal degree (example, Ed.D)	Should exhibit a mastery of more diverse methodologies, an ability to teach a broader range of courses, and a greater adaptability to meeting diverse student needs. Excellent classroom performance. Capable of peer mentoring new faculty.	Contributes to field by participating in professional speaking opportunities, serves on panels and makes some contributions to appropriate publications. Being awarded grants would serve as additional evidence.	Record of solid service and effective leadership at the departmental and college level. Well-known to faculty and administrators outside the department through meetings, committees and projects.	Remaining current in field through coursework, attendance at appropriate meetings and seminars. Membership and activity in professional organizations. Increase in responsibility in administrative duties, such as department chair.
Professor	PhD in the field	Masters in the field and other acceptable terminal degree	Demonstrate significant mastery of	Solid record of contributions to field by articles in	Clear evidence of sustained and outstanding leadership	Leadership roles in professional organizations.

Rank	Mastery of Su	Mastery of Subject Matter 1, 2, 3		Scholarly Ability	Effectiveness of University Service	Continuing Growth
	Preferred	Acceptable	Teaching			
		(example, Ed.D)	teaching. Capable of utilizing full range of instructional methodologies, be able to teach the broadest possible range of courses and be capable of responding with skill and self-assurance to the full spectrum of students' educational needs. Classroom performance excellent in all categories. Capable of mentoring new faculty.	professional journals and presentations at professional meetings. Successful completion of sponsored research in field would serve as additional evidence.	college levels in areas of service. Evidence of	Leadership roles that extend campus or university wide.
		for up to three years. It i			• • • • • • • • • • • • • • • • • • • •	,
Lecturer	Masters in Fie	relevant field with at least 18	Satisfactory performance in teaching	welcome to participate, but	Lecturers are welcome to participate, but are not required to.	Lecturers are welcome to participate, but are
		graduate credits in the field.		are not required to.		not required to.

- 1. All earned degrees must be from a regionally accredited institution. International degrees will be evaluated on a case by case basis.
- 2. To the extent that the minimum qualifications listed in this tenure and promotion matrix differ from those listed in the Personnel Handbook regarding promotion, reappointment, or tenure, whichever source establishes the more rigorous criteria shall apply.
- 3. To the extent that an individual letter of initial appointment establishes a more rigorous set of criteria regarding promotion, reappointment, or tenure than those listed in the Personnel Handbook or this tenure and promotion matrix, the initial letter of appointment shall apply.